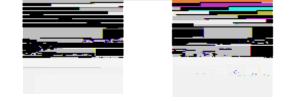
#### 6. Results

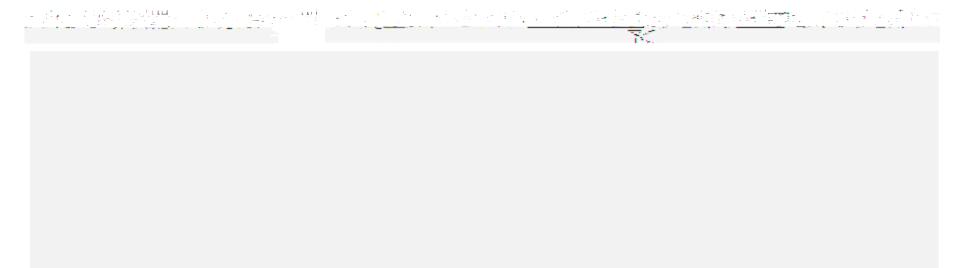
Year-on-year changes in operating profit





- 65

Zero



## Se.1 7 by Region / Channel Strategy

Breakdown of sales by region (first half of the fiscal year)

# Branding Strategy: Strong Value Chain



#### Branding Strategy: New Brand

#### A new brand emphasizing the features of Australian beef for the U.S. market

MSA standard grass-

#### MSA Program

It estimates the taste of beef based on the evaluation of the quality of beef, cooking methods, and meat conditioning, and assures consumers of the excellent taste.

### 11. Key Performance Indicators (KPIs) Management

